

CHAPTER 8

DoD MASTER URGENCY LIST

A. GENERAL

1. The DoD MUL, (classified "SECRET"), is an integral Part of the Priorities and Allocations Program for use by designated DPAS Officers and other authorized persons in resolving conflicts for industrial resources. Candidates for the MUL are nominated by DoD Components and Associated Agencies when competition for industrial resources or conflicts with other DoD programs are being experienced or are expected. Although the military justification for a program's inclusion in the MUL is significant, it may not be sufficient for acceptance. Industrial justification must be provided for candidate programs to show there is competition for industrial resources by other DoD programs. Also, nomination to the MUL should not be used for:

a. Attaining prestige.

b. Obtaining a higher Force Activity Designator (FAD) under the Uniform Material Movement and Issue Priority System (UMMIPS) .

2. The MUL may be amended or reissued by the OASD(ES) during crises or emergency situations to reflect the needs of the immediate situation.

B. POLICY

1. Urgency Categories

a. Defense urgency categories have been established as follows:

(1) BRICK-BAT Programs in the BRICK-BAT category are approved by the President and are of the highest national priority based on key political, scientific, psychological, or military objectives. All BRICK-BAT programs are assigned a DX priority rating.

(2) CUE-CAP Programs in the CUE-CAP category are approved by the Secretary of Defense and are the highest DoD urgency based on military objectives. All programs within this category are assigned a DO priority rating and numerical designation to indicate descending sequence of relative priority. CUE-CAP programs have a lower priority than BRICK-BAT programs; however CUE-CAP programs take precedence over non-MUL DO-related programs, if there is a conflict for industrial resources.

2. Coverage and Use

a. BRICK-BAT (DX) programs carry a higher priority than all other programs. All programs in the BRICK-BAT category are of equal priority and no BRICK-BAT Program is to be helped at the expense of another BRICK-BAT Program.

b. Programs and projects listed in the MUL remain on the MUL until withdrawn by the ASD(ES). Updated production and acquisition data shall be submitted as required. The number of programs on the MUL should be minimized to ensure program effectiveness. Programs should remain in the MUL as long as special attention is required to reach and maintain the established production rates or quantities. DoD Components and Associated Agencies will (1) exercise surveillance of these items and (2) take prompt action to recommend to the ASD(ES) the removal from the MUL of any program that does not meet the criteria set forth in section C below.

c. CUE-CAP (DO) programs in the MUL may be arranged in order of descending sequence of relative priority. The relative priority ranking shall be used for guidance to determine resource utilization in the event sufficient resources are not available to fill the needs of all items. If necessary, CUE-CAP programs shall take precedence over other DO-rated programs not included in the MUL, unless urgent mission requirements of non-CUE-CAP programs justify reconsideration. (See Chapter 5.) Other specific uses of the MUL include:

(1) Advising users of the relative priority of the most important defense programs, projects, and items requiring industrial resources.

(2) Aiding the Secretary of Defense in settling interdepartmental conflicts relating to procurement and production planning.

(3) Serving as a guide in processing SPA requests.

(4) Serving as one element in the allocation and distribution of funds to support industrial resource programs.

(5) Indicating the approved DoD urgency standing for proper scheduling to meet the DoD Component's requirements.

(6) Guiding the realignment and restoration of productive capacity to meet military requirements in the event of damage or destruction.

3. Conflicts

The DoD Components and Associated Agencies shall resolve conflicts for industrial resources among themselves, based on the DPAS and, if appropriate, MUL categories. Unresolved conflicts among DoD Components shall be presented to the OASD(ES) for resolution. Conflicts not resolved by the OASD(ES) shall be referred to the USD(A&T) .

C. PROCEDURES

1. BRICK-BAT Nominations

a. BRICK-BAT (DX) Program nominations will be submitted by the Heads of the DoD Components and the Associated Agencies as the need arises. These nominations will be forwarded to the OASD(ES) . Prior to submittal to OASD(ES) by the Heads of the DoD Components and Associated Agencies, the requesting Program Office will provide a advanced copy to the DPAS Council. Figure 8-1 provides required information and format.

b. To qualify as a BRICK-BAT nomination, a program must satisfy the following conditions:

- (1) It must be vital to the national security.
- (2) Program schedules must be compressed substantially to meet assigned milestones that are essential to national strategy objectives.
- (3) A BRICK-BAT designation will alleviate identified production resources difficulties that are being experienced or are clearly strategic objectives.
- (4) It must be demonstrated that a DO rating has resulted or will result in Program slippages that are detrimental to national strategic objectives.

c. After appropriate coordination with responsible OSD offices (Program considerations) and the Joint Staff's Material Priorities and Allocation Board (JMPAB) (military \$mport-ante considerations) , the ASD(ES) will submit a summary statement and recommendation to the Secretary of Defense for decision.

d. Programs approved by the Secretary of Defense will be forwarded-to- the President for consideration. -

e. Upon approval or disapproval, the OASD(ES) will apprise the submitting DoD Component or Associated Agency of the decision and amend the MUL to include the approved BRICK-BAT Program as appropriate.

f. Programs in the BRICK-BAT category will be kept under continuing surveillance by the sponsoring DPAS Officer for updating. Recommendations for deletions of entries from this category as well as for significant changes in scope, dollar amounts , and facilities will be forwarded to the OASD(ES) .

2. CUE-CAP Nomination

a. To qualify as a CUE-CAP Program, a Program must be of the highest DoD priority, and industrial resource difficulties must be experienced or expected to occur. The nomination for a CUE-CAP Program should provide the same information and use the same format for BRICK-BAT as shown in figure 8-1(a&b) . Programs on the CINC'S Critical Items List, published by the Joint Staff, require no additional -justification to be nominated as a CUE-CAP Program.

b. Programs within the CUE-CAP urgency category may be assigned a numerical ranking in order of relative urgency.

c. Final approval for CUE-CAP Programs is given by the Secretary of Defense.

3. MUL Procedures During Crises or Emergency Situations

a. In the event of a crisis or emergency situation, the MUL may be reviewed to determine if revisions are required to realign defense Program priorities and to provide more responsive guidance for industrial base support.

b. When requested, the DoD Components and Associated Agencies may provide nominations of programs to the OASD(ES) for inclusion in the crisis MUL.

c. The OASD(ES), working with the Joint Staff's JMPAB and applicable personnel from the DoD Components, is responsible for selecting the final items for the MUL. The crisis MUL shall be submitted through the USD(A&T) for approval by the Secretary of Defense.

4. Classification and Distribution

a. The DoD MUL is published and maintained by the OASD(ES) . Because the MUL is classified "SECRET", it is distributed as-Attachment B to this Manual on a strict "need to know" basis. The DoD Components and Associated Agencies are authorized to determine the appropriate distribution of the MUL within their organizations following standard security procedures. Interim changes shall be published as amendments and shall be distributed in the same manner.

b. When information is extracted from the MUL, the following classification rules will apply:

(1) The nomenclature of any single Program, when associated with its urgency category designator, is UNCLASSIFIED "unless the name of the Program itself is classified; for example, " Project XYZ, BRICK-BAT, " where XYZ is itself classified.

(2) A complete listing of any specific category with or without relative priority numbers is classified SECRET.

(3) Classifying less than a complete category and more than a single item will be determined by the affected DoD Component(s) or Associated Agencies following standard security procedures.

(4) Classifying item description, production data, and association of major components to items shall be determined by the affected DoD Component(s) or Associated Agencies.

5. Contract Identification

The "SECRET" classification of the MUL requires that, when dealing with industry, only the appropriate priority rating (DO or DX) be used. Neither the MUL category name, nor the CUE-CAP numerical designation, if applicable, shall be provided or used on industrial papers (including contracts, purchase orders, correspondence or conversation, etc.) .

D. INSTRUCTIONS FOR SUBMISSION OF REQUIRED INFORMATION FOR MASTER URGENCY LIST (MUL) NOMINATIONS

Provide in a narrative statement, the following information, and any other relevant information. If the program is classified, special arrangements will be made by the OASD(ES) for submission and processing of the nomination. Identify and/or describe for:

1. Military Justification;

a. The program, the end items to be procured, (including production programs, construction, and R&D projects)

b. How the end items are to be used.

c.- ""The military importance.

d. If applicable, which system and/or item(s) is/are being replaced.

2. Industrial Resource Justification

a. Prime contractors (including Government-owned facilities), major subcontractors, and lower tier suppliers and their locations, especially *single* and sole source producers, and the components or materiels to be produced by the sub-contractors and suppliers.

b. Potential or anticipated production bottlenecks (including materiel and/or production equipment shortages for either the end items or components involved) and those contractors, subcontractors, and suppliers that may require special priorities assistance to support the Program schedule.

c. Actions being taken or needed to meet Program schedules.

d. Time for completion of the Program under peacetime conditions (assume no waivers for laws, regulations, etc) , and surge potential in a crisis.

e. To the fullest extent possible, any impact on the production and delivery of items for other programs by the involved contractors, subcontractors, and suppliers.

f. The total item quantities to be ordered during the effective fiscal year of the M(JL, plus two years, and the undelivered item balance, as of the effective fiscal year of the MU-L.

9. Any requests for special priorities assistance in support of the program covering a period of not less than 6 months before the date of the MUL nomination.

INFORMATION REQUIRED UNDER SECTION D. OF THE BASIC INSTRUCTION FOR BRICK-BAT AND CUE-CAP NOMINATIONS

Relative Priority	CINCS CIL Item	Item	Total Quantity and/or Rate per month with Target Dates	Facility
(CUE-CAP) Use 1 to 100*	State CIL Item 'if it applies	Self-explanatory include production programs, construction, research and development projects.	Show total fiscal year buy and undelivered balance with target date.	List prime contractors major lower tier subcon- tractors and location; subcontractors identify the component manufactured.

*Disregard numbers for **BRICK-BAT** nominations

Figure 8-1a. Information Required for BRICK-BAT and CUE-CAP Nominations

EXAMPLE

CUE-CAP NOMINATION

Relative Priority	CINCs CIL Item	Item	Total Quantity and/or rate per month with Target Dates	Facility
9 (AF)	CIL Item	"X"aircraft (complete spare parts and required construction) .	FY 1994-1995, buy 400 each, undelivered balance 1,200 by Dec 31,1996 FY 1995-1996 spare parts- 20 million.	ABc co. Scranton, PA XYZ co. Chicago, IL Star Co. Dallas, TX
		Communications	Total-1 mil- lion. Comple- ted by Dec 31, 1996	DEC CO. Macon, GA

Figure 8-1a Information Required for BRICK-BAT and CUE-CAP Nominations,
continued.

NATIONAL OR MILITARY JUSTIFICATION
FOR
BRICK-BAT AND CUE-CAP NOMINATIONS

Include a brief narrative statement explaining what the item is,
how the item is to be used, the military importance and what
system and/or items it is replacing.

A. MILITARY JUSTIFICATION

Provide a Statement of Military Justification, such as:

<u>Military Justification</u>	<u>"X" Aircraft</u>
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The "X" aircraft is a supersonic, two engine, two seat, all
weather carrier-based fighter aircraft designed to operate from
the _____ and the _____ class carriers. The "X" aircraft
is equipped for in-flight refueling and fuel jettisoning. This
aircraft is the only currently programmed high-performance

Figured 8-1b. Information Required for BRICK-BAT and CUE-CAP
Nominations.

aircraft that is effective against the air breathing air threat. at remote ranges (outside of the missile release lines) . Without this aircraft, the Navy's Fleet Air Defense will be below the acceptable limit. Operational requirement number AD-100000-Z of December 31, 1990, priority 1A, applies. The "X" aircraft is the most effective carrier-based fighter aircraft weapon system capable of intercepting and destroying multiple enemy attack aircraft in all conditions of weather and visibility at high and low altitudes .

B. PRODUCTION RESOURCE JUSTIFICATION FOR BRICK-BAT AND CUE-CAP NOMINATIONS

Provide a Statement of Production Resource Justification that includes:

1. Estimated cost, such as:

This Program is estimated to cost * approximately \$ _____ million (\$ _____ million for facilities construction) for X number aircraft. Of the total cost, approximately \$ _____ million is estimated to be for critical components and materials needing special attention and expediting action to meet the established schedule.

*Total value of items above, not to exceed \$ _____million.

2. Identify critical potential production bottleneck components and their suppliers that are anticipated to need special attention to support the Program schedule and/or surge production rates in a crisis, such as:

- a. Special test equipment
Hewlett-Packard, Palo Alto, CA.
 - (1) Recording oscillographs.
 - (2) Galvanometers.
 - (3) Linear and angular accelerometers.

- b. Electronic components.
 - (1) Tubes
TI, Dallas, TX.
 - (2) Transistors
National Semiconductor, San Jose, CA.

c. Special hydraulic pumps, motors, and valves,
Cleveland Pneumatics, Cleveland, OH.

3. Identify anticipated critical and/or strategic * materiel shortages for either the end item or components involved; such as

Figure 8-lb. Information Required for BRICK-BAT and CUE-CAP
Nominations, continied

a. Small mill-runs for nonstandard, heat-resisting, high-temperature steels, and other alloys (extrusions, sheets, and forgings) for wings.

b. Monel "K" metal for wing parts (200 pounds, including scrap, required to produce one aircraft) .

c. Cobalt for tail section (487 pounds, including scrap, required to produce one aircraft) .

*Total value of items above, not to exceed \$ _____million.

4. Identify anticipated shortages of special production equipment that will require priority assistance, such as a Five Axis grinder, Cincinnati Millicron, Columbus, OH. _

5. Describe actions being taken or needed to meet Program schedules, such as;

The Department of the Navy is taking all necessary actions to expedite these items in order to meet the December 31, 1992 target date. Placement of contracts and purchase orders is 30 percent completed. Six special priorities assistance requests (BXA Form 999) were processed through December 31, 1990; four for critical components (\$20,000) and two for materials (\$10,000) provide details of these cases. Since the normal schedule of 6 years is to be compressed into approximately 4 years, this project should be included in the BRICK-BAT category to ensure expeditious handling of future difficulties, as outlined above, at the expense of all CUE-CAP and lower rated items when conflicts occur.

6. Identify major single (S) and sole source (SS) producers and locations, such as:

a. TFX Engines, GE, Evandale, OH (S)

b. Landing Gear, Cleveland Pneumatic, Akron, OH (SS) .

7. Identify surge potential and MINIMUM time for completion under peacetime (assume no waivers for laws, regulations, etc.), such as.:

a. End Item: Minimum surge potential; decreasing from 32 to 16 months for aircraft.

b. Major components: Engines; good surge potential; decreasing from 24 to 10 months with rolling inventory.

Figure 8-1b. Information Required for BRICK-BAT and CUE-CAP Nominations, continued